

# MARIN HEALTHCARE DISTRICT

100-B Drake's Landing Road, Suite 250, Greenbrae, CA 94904

[www.marinhealthcare.org](http://www.marinhealthcare.org)

Telephone: 415-464-2090

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## **TUESDAY, DECEMBER 13, 2022** **BOARD OF DIRECTORS** **5:30 PM: REGULAR OPEN MEETING**

### **Board of Directors:**

**Chair:** Brian Su, MD (Division 3)  
**Vice Chair:** Edward Alfrey, MD (Div. 5)  
**Secretary:** Ann Sparkman, RN/BSN, JD (Div. 2)  
**Directors:** Samantha Ramirez (Div. 1)  
Jennifer Rienks, PhD (Div. 4)

### **Location:**

Via Zoom video:  
<https://mymarinhealth.zoom.us/join>  
Meeting ID: 939 5137 5190  
Passcode: 10019  
Or via Zoom telephone: 1-669-900-9128

### **Staff:**

David Klein, MD, MBA, CEO  
Eric Brettner, CFO  
Colin Leary, General Counsel  
Louis Weiner, Executive Assistant

## **AGENDA**

### **5:30 PM: REGULAR OPEN MEETING**

	<u>Presenter</u>	<u>Tab#</u>
1. Call to Order and Roll Call	Su	
2. Oaths of Office for Board Members Appointed In-Lieu of Election	Klein/Leary	#1
a. Samantha Ramirez (Division 1)		
b. Brian Su, MD (Division 3)		
c. Jennifer Rienks, PhD (Division 4)		
3. General Public Comment	Su	
<i>Any member of the audience may make statements regarding any items NOT on the agenda.</i> <i>Statements are limited to a maximum of three (3) minutes.</i> <i>Please state and spell your name if you wish it to be recorded in the minutes.</i>		
4. Approve Agenda (action)		
5. Consent Agenda (action)	Su	
a. Move to reconfirm findings under Assembly Bill 2449 and extend Resolution MHD 2022-06 to continue virtual meetings of the Marin Healthcare District		#2
b. Approve Minutes of Regular Meeting of November 8, 2022		#3
6. Approve Increase of Union Bank Line of Credit for MarinHealth Medical Center, as Approved by MHMC Board on December 6, 2022 (action)	Klein	

The agenda for the meeting will be posted and distributed at least 72 hours prior to the meeting.  
In compliance with the Americans with Disabilities Act, if you require accommodations to participate in a District meeting please contact the District office at 415-464-2090 (voice) or 415-464-2094 (fax) at least 48 hours prior to the meeting.  
Meetings open to the public are recorded and the recordings are posted on the District web site.

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**TUESDAY, DECEMBER 13, 2022**

**BOARD OF DIRECTORS**

**5:30 PM: REGULAR OPEN MEETING**

- |  |                     |    |
|--|---------------------|----|
| 7. Approve Resolution No. MHD 2022-07, Requesting MarinHealth Medical Center to Develop Proposal for Emergency Helipad (action)                    | <i>Klein</i>        | #4 |
| 8. Approve Resolution No. MHD 2022-08, Requesting State and Local Governments to Study Further Measures to Safely Regulate Electric Bikes (action) | <i>Klein</i>        | #5 |
| 9. Hospital Security and Threat Management Update  | <i>Alfrey/Klein</i> |    |
| 10. Committee Reports  |                     |    |
| a. Finance & Audit Committee   | <i>Alfrey</i>       |    |
| b. Lease & Building Committee  | <i>Rienks</i>       |    |
| 11. Reports  |                     |    |
| a. District CEO's Report   | <i>Klein</i>        |    |
| b. Hospital CEO's Report   | <i>Klein</i>        |    |
| c. Chair's and Board Members' Reports  | <i>All</i>          |    |
| 12. Agenda Suggestions for Future Meetings   | <i>All</i>          |    |
| 13. Adjournment of Regular Meeting   | <i>Su</i>           |    |

**Board of Directors Regular Open Meetings in 2023:**

- January 10
- February 14
- March 14
- April 11
- May 9
- June 13
- July 11
- August 8
- September 12
- October 10
- November 14
- December 12

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**Tab 1**

# Certificate of Appointment In-Lieu of Election and Oath of Office

STATE OF CALIFORNIA

County of Marin

I, *Lynda Roberts*, Registrar of Voters of Marin County, having jurisdiction over the conduct of the **Statewide General Election** held on the **8th** day of **November 2022**, do hereby certify that

**SAMANTHA RAMIREZ**

*is nominated and to be appointed in-lieu of election, and will take office  
and serve a 4-year term exactly as if elected, to the office of  
Director, Marin Healthcare District, Division 1*

IN WITNESS WHEREOF, I have hereunto affixed my hand and official seal on this **21st** day of **November, 2022**

s/ *Lynda Roberts* - Registrar of Voters



STATE OF CALIFORNIA

County of Marin

## OATH OF OFFICE

I, **SAMANTHA RAMIREZ**, do solemnly swear or affirm that I will support and defend the Constitution of the United States and the Constitution of the State of California against all enemies, foreign and domestic; that I will bear true faith and allegiance to the Constitution of the United States and the Constitution for the State of California; that I take this obligation freely, without any mental reservation or purpose of evasion; and that I will well and faithfully discharge the duties upon which I am about to enter.

**Director, Marin Healthcare District, Division 1**

NAME OF OFFICE

13th day of December, 2022

SIGNATURE OF APPOINTEE AS REQUIRED BY EC SECTION 200

SIGNATURE OF PERSON ADMINISTERING OATH

TITLE OF PERSON ADMINISTERING OATH

Before taking office, each member must take and subscribe to the Oath of Office before a governing board member, other school officer, state or county officer, judicial officer or notary public, to be filed with the County Clerk/Registrar of Voters. (Gov. Code 1360-1369)

# Certificate of Appointment In-Lieu of Election and Oath of Office

STATE OF CALIFORNIA

County of Marin

I, *Lynda Roberts*, Registrar of Voters of Marin County, having jurisdiction over the conduct of the **Statewide General Election** held on the **8th** day of **November 2022**, do hereby certify that

**BRIAN W. SU**

is nominated and to be appointed in-lieu of election, and will take office  
and serve a **4-year** term exactly as if elected, to the office of  
**Director, Marin Healthcare District, Division 3**

IN WITNESS WHEREOF, I have hereunto affixed my hand and official seal on this **21st** day of **November, 2022**

s/ *Lynda Roberts* - Registrar of Voters



STATE OF CALIFORNIA

County of Marin

## OATH OF OFFICE

I, **BRIAN W. SU**, do solemnly swear or affirm that I will support and defend the Constitution of the United States and the Constitution of the State of California against all enemies, foreign and domestic; that I will bear true faith and allegiance to the Constitution of the United States and the Constitution for the State of California; that I take this obligation freely, without any mental reservation or purpose of evasion; and that I will well and faithfully discharge the duties upon which I am about to enter.

**Director, Marin Healthcare District, Division 3**

NAME OF OFFICE

13th day of December, 2022

SIGNATURE OF APPOINTEE AS REQUIRED BY EC SECTION 200

SIGNATURE OF PERSON ADMINISTERING OATH

TITLE OF PERSON ADMINISTERING OATH

Before taking office, each member must take and subscribe to the Oath of Office before a governing board member, other school officer, state or county officer, judicial officer or notary public, to be filed with the County Clerk/Registrar of Voters. (Gov. Code 1360-1369)

# Certificate of Appointment In-Lieu of Election and Oath of Office

STATE OF CALIFORNIA

County of Marin

I, *Lynda Roberts*, Registrar of Voters of Marin County, having jurisdiction over the conduct of the **Statewide General Election** held on the **8th** day of **November 2022**, do hereby certify that

**JENNIFER RIENKS**

is nominated and to be appointed in-lieu of election, and will take office  
and serve a **4-year** term exactly as if elected, to the office of  
**Director, Marin Healthcare District, Division 4**

IN WITNESS WHEREOF, I have hereunto affixed my hand and official seal on this **21st** day of **November, 2022**

s/ *Lynda Roberts* - Registrar of Voters



STATE OF CALIFORNIA

County of Marin

## OATH OF OFFICE

I, **JENNIFER RIENKS**, do solemnly swear or affirm that I will support and defend the Constitution of the United States and the Constitution of the State of California against all enemies, foreign and domestic; that I will bear true faith and allegiance to the Constitution of the United States and the Constitution for the State of California; that I take this obligation freely, without any mental reservation or purpose of evasion; and that I will well and faithfully discharge the duties upon which I am about to enter.

**Director, Marin Healthcare District, Division 4**

NAME OF OFFICE

13th day of December, 2022

SIGNATURE OF APPOINTEE AS REQUIRED BY EC SECTION 200

SIGNATURE OF PERSON ADMINISTERING OATH

TITLE OF PERSON ADMINISTERING OATH

Before taking office, each member must take and subscribe to the Oath of Office before a governing board member, other school officer, state or county officer, judicial officer or notary public, to be filed with the County Clerk/Registrar of Voters. (Gov. Code 1360-1369)

## Tab 2



**MARIN HEALTHCARE DISTRICT BOARD OF DIRECTORS**  
**RESOLUTION NO. MHD 2022-06**  
**RESOLUTION AUTHORIZING REMOTE TELECONFERENCE MEETINGS**  
**PURSUANT TO AB 2449**

WHEREAS, all Marin Healthcare District (“District”) meetings are open and public, as required by the Ralph M. Brown Act (Cal. Gov. Code 54950 – 54963); and

WHEREAS, on March 4, 2020, Governor Newsom declared a State of Emergency to make additional resources available, formalize emergency actions already underway across multiple state agencies and departments, and help the State prepare for a broader spread of the novel coronavirus disease 2019 (“COVID-19”); and

WHEREAS, on March 17, 2020, in response to the COVID-19 pandemic, Governor Newsom issued Executive Order N-29-20 suspending certain provisions of the Ralph M. Brown Act in order to allow local legislative bodies to conduct meetings telephonically or by other means; and

WHEREAS, as a result of Executive Order N-29-20, District staff set up virtual meetings for all meetings of the District Board of Directors and its committees (collectively, “District Meetings”); and

WHEREAS, certain teleconferencing allowances were made under subsequently-enacted AB 361 (2021) and AB 2449 (2022) that replaced now-repealed Executive Order N-29-20; and

WHEREAS, AB 2449 (2022) was signed on September 13, 2022 and is in effect through January 1, 2024, and among other things provides in Government Code 54953(e) that (i) a legislative body may use teleconferencing if it holds a meeting during a proclaimed state of emergency and state or local officials have imposed or recommended measures to promote social distancing, and (ii) a legislative body using the teleconferencing procedures of AB 2449 must make renewed findings by majority vote every thirty (30) days that it has considered the circumstances of the state of emergency, and that either (a) the state of emergency continues to directly impact the ability of the members to meet safety in person, or (b) state or local officials continue to impose or recommend measures to promote social distancing; and

WHEREAS, the Board of Directors desires to make findings and determinations consistent with AB 2449 for District Meetings to utilize the special procedures for teleconferencing provided therein due to imminent risks to the health and safety of attendees; and

WHEREAS, in 2022, highly contagious Delta and Omicron COVID-19 variants are in circulation, causing increases in COVID-19 cases throughout the State and Marin County; and



Resolution MHD 2022-06

Page 2 of 2

WHEREAS, the CDC continues to recommend source control and physical distancing for everyone in a healthcare setting; and

WHEREAS, the District Board of Directors hereby finds that the continued presence of COVID-19 and the increase of cases due to new variants would present imminent risks to the health or safety of attendees, including the legislative bodies and staff, should District Meetings be held in person.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Marin Healthcare District, that (i) the above recitals are true and correct, and incorporated into this Resolution, and (ii) the Board of Directors makes the following findings: (a) The Board of Directors has considered the circumstances of the State of Emergency, (b) the State of Emergency, as declared by the Governor, directly impacts the ability of District Meeting attendees to meet safely in person, and (c) the CDC continues to recommend source control and physical distancing for everyone in a healthcare setting and as a result of the presence of COVID-19 and the increase of cases due to the new variants, meeting in person would present imminent risks to the health or safety of attendees, the legislative bodies and staff; and

RESOLVED, FURTHER, that District Meetings may continue to meet remotely in compliance with AB 2449 (2022), in order to better ensure the health and safety of the public; and

RESOLVED, FURTHER, that the District Board of Directors will revisit the need to conduct District Meetings remotely within thirty (30) days of the adoption of this resolution.

REVIEWED, APPROVED, AND ADOPTED at a Regular Board Meeting held on the 8th of November, 2022, by the following vote, to wit:

AYES: Unanimous: Su, Alfrey, Sparkman, Bedard, Rienks

NOES:

ABSENT:

ABSTAIN:

ATTEST:



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Brian Su, MD  
Chair of the Board



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Ann Sparkman, RN/BSN, JD  
Secretary of the Board

## Tab 3



**MARIN HEALTHCARE DISTRICT  
BOARD OF DIRECTORS**

**REGULAR MEETING**

**Tuesday, November 8, 2022 @ 5:30 pm  
Virtual, via Zoom**

**MINUTES**

**1. Call to Order and Roll Call**

Chair Su called the Regular Meeting to order at 5:31 pm.

*Board members present:* Chair Brian Su, MD; Vice Chair Edward Alfrey, MD; Secretary Ann Sparkman, RN/BSN, JD; Jennifer Rienks, PhD; Larry Bedard, MD

*Staff present:* David Klein, MD, CEO; Colin Leary, General Counsel; Liz Lasnier, Controller; Louis Weiner, EA

**2. General Public Comment**

There was no public comment submitted.

**3. Approval of Agenda**

Dr. Alfrey moved to approve the agenda as presented. Ms. Rienks seconded. **Vote: all ayes.**

**4. Approve Resolution No. MHD 2022-06 Making Findings and Determinations Under AB 2449 for Teleconference Meetings**

Dr. Klein and Mr. Leary presented this Resolution stating that virtual and hybrid public meetings of this Board are compliant with Brown Act requirements as modified by the Governor's Executive Order during the Covid public health emergency. After initial approval, the Board will restate approval of this Resolution every 30 days through the end of the year 2023, when the emergency order expires.

Mr. Rienks suggested that these monthly public Board meetings be hybrid when possible, and Dr. Su agreed to hold them as such beginning with the January 2023 Board meeting, depending on the status of the public health situation of Covid, flu, etc.

Dr. Bedard moved to approve the Resolution as presented. Ms. Sparkman seconded. **Vote by roll call: all ayes.**

**5. Approval of Minutes of Regular Meeting of October 11, 2022**

Ms. Rienks moved to approve the minutes of the meeting of October 11 as presented. Ms. Sparkman seconded. **Vote by roll call: all ayes, except for Dr. Bedard abstaining as he was not present at that meeting.**



**6. Approval of Resolution No. MHD 2022-05, Honoring Dr. Larry Bedard**

Dr. Su presented the Resolution in honor of Dr. Bedard at the conclusion of his service as a member of the Marin Healthcare District Board of Directors. Dr. Su noted two corrections to be made in the Resolution: that Dr. Bedard served on the Board 1992-1996 (as well as 2006-2022), and that he served a total of 20 years (rather than 16); those corrections will be made in the final document. Dr. Su recited the Resolution aloud, with the corrections.

Dr. Bedard offered reflections and anecdotes of his years on the Board, and thanked the Board members for their thoughtfulness and consideration with the Resolution. Dr. Klein noted that the Resolution will be signed, printed and framed for Dr. Bedard.

Dr. Alfrey moved to approve the Resolution, with the corrections. Ms. Rienks seconded.

**Vote by roll call: all ayes (except for Dr. Bedard abstaining).**

Each of the Board members offered remarks of praise, appreciation and gratitude for Dr. Bedard's dedicated service to Marin Healthcare District.

**7. Approval of Q2 2022 Report of MHMC Performance Metrics and Core Services**

Dr. Klein presented the report, noting that all Tier 1 and Tier 2 Performance Metrics are in compliance.

Dr. Lynn Seaver-Forsey (Director of Quality) commented on *Schedule 1: HCAHPS* (patient satisfaction). Overall Rating and Discharge Information metrics each met the threshold for achieving full reimbursement. Areas for improvement reflect the effects of nurse leadership changes and the preparation period for the APeX activation in August. Improvement activities include increased rounding on Med/Surg, ED and Cardiac Units. The positive impact of APeX implementation on HCAHPS will become evident in future quarter reports.

Dr. Klein commented on *Schedule 2: Finances*, noting the strong positive operating margin.

Dr. Seaver-Forsey commented on *Schedule 3: Quality Management and Core Measures Dashboards*, noting accomplishments in metrics that include AMI, stroke readmissions, surgical site infections, sepsis, perinatal measures. Areas for improvement include overall length of stay, C-diff testing protocol, average time in ED. Next steps include the process of identifying measures related to APeX reports for clinician feedback. The data shown in this report is the public data that is available on the CMS website.

Dr. Klein commented on *Schedule 5: Nursing Turnover*, noting that initiatives are in place for nurse retention.

Dr. Klein commented on *Schedule 6: Ambulance Diversion*, noting that the Emergency Department continues to be extremely busy with record volumes.

Ms. Rienks moved to approve the Report as presented. Dr. Bedard seconded. **Vote: all ayes.**

**8. Hospital Security and Threat Management Update**

Dr. Alfrey presented an update in a memo from Mr. Vernon Moreno (VP Support Services), to be included with these official minutes (attached).

Active processes are moving forward. Three "Code Silver table top trainings" have been held for Hospital and Medical Network leadership with law enforcement and security professionals, including active shooter training videos tailored for healthcare. Training and



resource availabilities will be ongoing for the clinics as well as hospital. Access controls and visitor screening is being further developed, and options for automated visitor screening systems are being evaluated.

#### **9. Electric Bikes and Traumatic Injuries**

Dr. Klein and Dr. Su reported that they have recently discussed the serious problem of e-bikes and how unsafe they can be. E-bike-related traumatic injuries seen in the ED are increasing. There is little to no regulation on the use of e-bikes. Dr. Alfrey provided anecdotal data and noted that this has increasingly become a serious crisis of public health and safety.

Discussion ensued on action this Board can take, including contacting elected officials, coordinating input and support from local and state medical organizations, bicycle advocacy groups, law enforcement, etc. It was agreed that a formal Resolution by this Board would be an appropriate next step, and Dr. Klein and Mr. Leary agreed to draw up a draft Resolution.

#### **10. Housing Relocation in the Canal Area**

Dr. Klein reported on his research into a report of tenants in a Canal area apartment building being relocated, posing a possible healthcare risk. He learned that 10% of the tenants would be relocated during renovation to their units, and would be allowed to reoccupy at an increased rental rate. It was not clear if landlords would assist in temporary relocation. The owners have just cause, but apparently have communicated poorly to the residents and the public. It was discussed and agreed that gentrification is a serious ongoing concern.

#### **11. Preliminary Discussion re: Hospital Helipad**

Dr. Klein reported on the process of planning for installing a helipad at the hospital. Trauma volume is increasing and the need for a helipad is more evident. Currently, helicopters use the park across the street when necessary, mostly for transferring pediatric patients out.

Three helipad options for which plans have been drawn are (1) a platform elevated about 12 feet in the parking lot, (2) on top of a new ambulatory services building, and (3) on top of the Oak Pavilion, which was built with a helipad support structure and elevator shaft access. Recent cost range estimate is between \$6M and \$12M.

Discussion ensued on its importance to patient care and access to care, safety, community relations, historical controversy, County support, etc.

Dr. Alfrey noted that a helipad would also facilitate bringing trauma patients in from outside Marin.

*Public comment: Dr. John Maa remarked that the American College of Surgeons in 2000 had highly recommended a helipad be installed here, that it has gotten support from state and local legislators, and that a safe location (at the hospital, not in the park), is critical. It may need to go to the FAA for review and be voted upon by the community.*

Dr. Klein agreed to draft a resolution of the District Board requesting the Hospital for a helipad feasibility, design and cost study, timeline of environmental report and community impact, permits, etc.



## **12. Committee Reports**

### *A. Finance & Audit Committee (met October 18)*

Dr. Alfrey reported that the committee met on October 18 and reviewed and discussed the financial reports of the previous 2 months.

### *B. Lease & Building Committee (met October 24)*

Ms. Rienks reported that the committee met on October 24 and finalized plans for the Community Health Webinar on “Health Effects of Climate Change” taking place tomorrow (November 9).

The next webinar will be on the subject of e-bikes.

## **13. Reports**

### *A. District CEO’s Report*

Dr. Klein reported that the District Annual Report newsletter draft has been sent to the Board members for their input before being printed and sent to the public.

The Hospital performed very well on the recent Joint Commission survey.

Several Oak Pavilion construction issues remain to be remediated, to be resolved next month.

Hybrid OR construction continues on budget and on time. Outpatient facilities construction expansion continues. A building in Petaluma is being negotiated for expansion of multi-specialty outpatient services.

In the Hospital, cardiac care units are expanding in response to demand. Progressive metabolic care is relocating to the Oak Pavilion.

### *B. Hospital CEO’s Report*

Dr. Klein reported that the Hospital continues to experience high volumes, with year-to-date admissions 13% favorable to budget. Emergency Dept and Urgent Care volumes are extremely high. Outpatient surgeries have increased about 37%.

Revenue is strong, ahead of budget, but unrealized losses in the market are stressing EBIDA. Operating margin continues positive, an exceptional situation.

Fitch has assigned us a Stable bond rating. S&P interview was last week, and the rating will be released in January.

The Hospital Board held its annual Strategic Planning Retreat last month, elements of which will be discussed at this Board’s Annual Retreat in early 2023.

Dr. Klein was keynote speaker at the recent Legacy Luncheon of the Hospital Foundation.

As of today, it has been 444 days without a serious patient safety event, an extraordinary marker.

Dr. Klein displayed slides on “ED Action Plan – Patient Flow.” Due to increased ED volume and staffing shortages, action was taken to reconfigure space and processes, staffing patterns, and to fast-track pediatric patients. “Left Without Being Seen” occurrences have dropped dramatically since May, a remarkable indicator. Since APeX implementation in August, patient throughput times have decreased dramatically. Pediatric patients are generally being seen within 30 minutes of arrival.



All employees and staff are required to receive flu vaccination, with compliance currently at about 90%. Surge in public RSV and flu occurrences are major concerns.

Budgets for 2023 for the Hospital and the Network are now being finalized.

Interviews are underway for new ad agencies.

The recent Joint Commission survey was very successful, with no condition level findings. The next survey is due in May 2025.

The recent Trauma Survey was successful, also with no findings. The Stroke Survey is forthcoming, as is the Baby Friendly Survey.

Epic/APeX that went live in August continues well, with status checks showing that all is in order.

Dr. Klein has recently been elected to serve on the Board of Trustees of the California Hospital Association. He has also been selected to be Chair-Elect of the Hospital Council of Northern and Central California.

*Public comment: A member of the public expressed thanks for excellent care recently in Emergency.*

Dr. Alfrey commented that the new ED procedures detailed above are helping very much.

Ms. Rienks asked about progress in access to primary. Dr. Klein acknowledged the challenges of recruiting primary care physicians and suggested that this issue be included on the agenda of the upcoming Board Annual Retreat.

#### *C. Chair's and Board Members' Reports*

Mr. Rienks reported that RxSafeMarin is changing their name and is having a kickoff event on November 15.

Dr. Bedard reported that he and Dr. Klein attended the recent ACHD Annual Meeting. He has been a longtime delegate to CMA, and at their recent meeting the major issue was reproductive rights. He will continue his work supporting safe injection centers and the decriminalization of drugs.

*Public comment: The previous member of the public commented on access to psychiatric care and medication.*

#### **14. Agenda Suggestions for Future Meetings**

There were no suggestions offered.

#### **15. Adjournment**

Chair Su adjourned the meeting at 7:23 pm.



**From:** [Alfrey, Edward](#)  
**To:** [Weiner, Louis N](#)  
**Subject:** Fw: District Board Update  
**Date:** Tuesday, November 8, 2022 1:57:03 PM  
**Attachments:** [image001.png](#)

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Hi Louis: This is for the minutes for the update for the safety agenda item. Thanks.

EA

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**From:** Moreno, Vernon <Vernon.Moreno@mymarinhealth.org>  
**Sent:** Monday, November 7, 2022 9:55 AM  
**To:** Alfrey, Edward <Edward.Alfrey@mymarinhealth.org>  
**Cc:** Lavezzo, Julie <Julie.Lavezzo@mymarinhealth.org>  
**Subject:** District Board Update

Dr. Alfrey – good morning

On behalf of the MarinHealth Safety and Security teams we are pleased to provide you with an update on scheduled activities related to safety and security within our enterprise. Since last report, the following has taken place or has experienced progress towards end goals

- Held three (3) Code Silver table top trainings in Conference Center with 44 leaders present to include from the Medical Network. Marin County Sheriff's Office, San Quentin and Barbier Security Group representatives partnered with Hospital leadership in training development. In advance of training, five (5) training active shooter videos tailored for healthcare were provided to leadership
- We are scheduled tomorrow November 8<sup>th</sup> to present an abbreviated Code Silver presentation to the entire enterprise leadership team.
- Martin Osuji, Medical Network Senior Manager of Training and Operational Improvement advancing to next level of leadership for discussion and further modeling in the Medical Network
- Marin County Sheriff's Office Special Response Team Training scheduled on Redwood Pavilion Level 4 on December 5, 2022. Goal of program is to further orient Law Enforcement to hospital campus layout and to increase the capability of MarinHealth and our community responders to effectively respond to emergency events
- Ongoing contract Security officer development by Barbier Security Group to establish and maintain level of vigilance with access controls and visitor screening
- Evaluating options for automated visitor screening systems
- Decision made to base our next Emergency Management drill on active shooter and post event response.

Julie or I remain available to address any questions or needs you may have

Respectfully,



**Vernon Moreno, MHA**

Vice President of Support Services

**O:** 1-415-925-7417 | **M:** 1-415-233-2140 | **F:** 1-415-925-7462



Support Services / Facilities Planning &  
Development

250 Bon Air Road  
Greenbrae, CA 94904

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## Tab 4



**MARIN HEALTHCARE DISTRICT BOARD OF DIRECTORS**  
**RESOLUTION NO. MHD 2022-07**  
**RESOLUTION REQUESTING MARINHEALTH MEDICAL CENTER TO**  
**DEVELOP PROPOSAL FOR EMERGENCY HELIPAD**

WHEREAS, the Marin Healthcare District (“District”) is committed to providing residents of its jurisdiction access to quality emergency and trauma care through MarinHealth Medical Center (“Hospital”), the only Level III Trauma Center in Marin County; and

WHEREAS, consistent, rapid access to such emergency and trauma care is critical for residents requiring care at the Hospital, whether injured or requiring emergency help within Marin County or in neighboring regions; and

WHEREAS, emergency air medical access to the Hospital is presently available only through limited landings at a field in nearby Creekside Park, which requires advance coordination with local agencies and an additional ambulance transport between the park and the Hospital and in any case delays patient presentation to the Hospital emergency and trauma teams when time is of the essence; and

WHEREAS, Marin County continues to be in the minority of California counties in lacking a hospital-based helipad to serve its residents; and

WHEREAS, the establishment of a hospital-based helipad in Marin County has been previously recommended by the American College of Surgeons and the Marin County Emergency Medical Care Committee as necessary to facilitate the provision of optimal care for patients in the shortest time possible; and

WHEREAS, the District desires that the Hospital explore proposals for the establishment of an emergency helipad for air medical access at the Hospital premises.

NOW, THEREFORE, BE IT RESOLVED, that the District requests the Hospital to study the needs, benefits, feasibility, potential impacts to the community, and costs of establishing a hospital-based helipad for air medical access, including the creation of a timeline that would include further planning and study phases such as environmental impact review, medical helipad design, and permitting.

REVIEWED, APPROVED, AND ADOPTED at a Regular Board Meeting held on the 13th of December, 2022, by the following vote, to wit:

AYES:

NOES:

ABSENT:

ABSTAIN:

ATTEST:

---

Brian Su, MD  
Chair of the Board

---

Ann Sparkman, RN/BSN, JD  
Secretary of the Board

## Tab 5



**MARIN HEALTHCARE DISTRICT BOARD OF DIRECTORS**  
**RESOLUTION NO. MHD 2022-08**  
**RESOLUTION REQUESTING STATE AND LOCAL GOVERNMENTS TO**  
**STUDY FURTHER MEASURES TO SAFELY REGULATE ELECTRIC BIKES**

WHEREAS, bicycles and the infrastructure that supports their use play an important role in the transportation system in the jurisdiction of the Marin Healthcare District (“District”) and supporting the health of the District’s constituents, including by reducing the impacts of vehicle use and facilitating a family-friendly and healthy physical activity; and

WHEREAS, bicycles became an increasingly popular way to travel and exercise during the COVID-19 pandemic and the implementation of its social distancing requirements, and sales and usage of all kinds of bicycles, particularly electric bicycles (“e-bikes”), increased significantly across the country; and

WHEREAS, data from the National Electronic Injury Surveillance System (NEISS)<sup>1</sup> show that riders of e-bikes have a materially different risk and injury profile than riders of traditional pedal bicycles, are more likely to have serious accidents that result in internal injuries, hospital admissions, and concussions to themselves, and are more than three times more likely to hit a pedestrian; and

WHEREAS, MarinHealth Medical Center physicians have reported a significant increase in serious e-bike accidents in the hospital’s emergency department; and

WHEREAS, the State of California presently regulates e-bikes in California, including through AB 1096 (2015), which (a) defines Class I (low-speed pedal-assisted), Class II (low-speed throttle-assisted), and Class III (high-speed pedal-assisted) e-bikes, (b) provides a 20 mph maximum powered speed for Class I and II e-bikes, (c) requires certain warning labels on e-bikes related to their power and speed capabilities, (d) sets Class III e-bike usage limits, restricting use by riders under the age of 16, on bicycle paths unless they are adjacent to a public roadway, or without a helmet; and

WHEREAS, on August 15, 2022, Governor Newsom signed AB 1946 (2022), requiring the California state highway patrol to develop statewide safety and training programs based on evidence-based practices for e-bike riders to be made online by September 1, 2023; and

WHEREAS, e-bikes are presently regulated in Marin County, including by certain speed limits applicable to Class I and Class II e-bikes applicable on County-maintained pathways, and local agencies generally have the right to adopt ordinances or permits that provide more stringent safety measures than required by State law.

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<sup>1</sup> See DiMaggio CJ, Bukur M, Wall SP, Frangos SG, Wen AY. Injuries associated with electric-powered bikes and scooters: analysis of US consumer product data. *Inj Prev.* 2020 Dec. 26(6):524-528.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the District, that in light of increasing data showing risks of serious injury associated with e-bikes, state and local agencies with jurisdiction to regulate e-bikes in Marin County are urged to study current safety risks and how they may be effectively mitigated by best practices regulation not already in place, and to develop and deploy coordinated educational resources for riders of e-bikes, all in the interest of mitigating the personal safety risks associated with increasing e-bike ridership.

REVIEWED, APPROVED, AND ADOPTED at a Regular Board Meeting held on the 13th of December, 2022, by the following vote, to wit:

AYES:

NOES:

ABSENT:

ABSTAIN:

ATTEST:

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Brian Su, MD  
Chair of the Board

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Ann Sparkman, RN/BSN, JD  
Secretary of the Board